



Catherine M. Ballard

Partner



Catherine Ballard works with clients in the areas of hospital/medical staff integration, medical staff and hospital-employed physician integration, quality assessment and performance improvement, and related peer review matters. She develops medical staff/advanced practice provider governing documents and also provides advice on Medicare conditions of participation and private accreditation, provider scope of practice, physician recruitment/employment and general patient care. Additionally, she provides fair hearing officer services.

From 1985–1987, Catherine served as a law clerk to Judge John D. Holschuh of the Federal District Court for the Southern District of Ohio. She is a regular speaker at national forums where she speaks on a variety of health care issues, such as health care quality management, credentialing and peer review, medical staff governance, fair hearings, ethics and related patient care issues.

Professional & Community Activities

- Member, American Health Lawyers Association and Society of Ohio Healthcare Attorneys
- Member, National Association of Medical Staff Services (Ethics Committee)
- Member, Medical Staff Legislation, Regulation, & Accreditation Board for the HC Pro Credentialing Resource Center

Presentations & Published Works

- Author, "You Just Can't Make This Stuff Up" NAMSS *Synergy* Professional Journal, January/February 2018
- Speaker, "Is Your Medical Staff Looking at Medical Necessity?," NAMSS, October 2017
- Speaker, "You Just Can't Make This Stuff Up: Strange Credentialing Scenarios," NAMSS, October 2017
- Speaker, "Colliding World: Medical Necessity v. Medical Quality Review," ASHRM, October 2017
- Speaker, "Risk Management Webinar - Peer Review in Today's World," Premier, Inc., October 2017
- Speaker, "Are You Sure Your Incident Reports Are Protected?," OSHRM/SOHA Fall Conference, September 2017
- Speaker, "Negligent Credentialing Claims in Ohio - Active and Under Attack," Ohio Hospital Association Annual Meeting, June 2017
- Speaker, "Telemedicine: Who, What & Why," Ohio Hospital Association Annual Meeting, June 2017
- Speaker, "The Value of a Practitioner Effectiveness Committee," Ohio Hospital Association Annual Meeting, June 2017
- Speaker, "What makes a good external review and why do you care?," Ohio Association of Healthcare Quality Annual Conference, May 2017

CONTACT INFORMATION

614.227.8806
cballard@bricker.com

INDUSTRIES & PRACTICES

Health Care Industry
Health Care Law

COLUMBUS OFFICE

Bricker & Eckler LLP
100 South Third Street
Columbus, OH 43215-4291
614.227.2300 main
614.227.2390 fax

Catherine Ballard is an "excellent" attorney and has "a really good specialty with peer review."

Bricker client as quoted in Chambers USA, 2017



Catherine M. Ballard

Partner

Presentations & Published Works - continued

- Speaker, "The Patient Safety Quality Improvement Act and Ohio's Peer Review Privilege," Webinar by Bricker & Eckler, 2016
- Speaker, "Colliding Worlds—Medical Necessity v. Medical Staff Review," Webinar for National Association of Medical Staff Services, 2016
- Speaker, "How to Prepare & Prevail at a Fair Hearing," numerous meetings across the country for several years
- Speaker, "Medical Staff Leadership 4 Part Webinar," annual Webinar by Bricker & Eckler
- Speaker, "The Peer Review Process and Conflicts of Interest," Alaska Association of Medical Staff Professionals, 2016
- Speaker, "Peer Review Importance and What is Effective," Kentucky Association of Medical Staff Services, 2016
- Speaker, "Telemedicine—Who, What, Where & Why," Massachusetts Association of Medical Staff Services, 2016
- Speaker, "Quality Oversight of Advanced Practice Providers," Michigan Association of Medical Staff Services, 2016
- Speaker, "Recognizing the Importance of and Distinguishing Between Informal Remediation & Corrective Action," Nebraska Association of Medical Staff Services, 2016
- Speaker, "What Does It Mean To Be Ethical?" National Association of Medical Staff Service, 2016
- Speaker, "Negligent Credentialing," Ohio Association of Medical Staff Services, 2016
- Speaker, "A Second Look At Corrective Action – Understanding Available Options," Ohio Hospital Association Annual Meeting, 2015
- Speaker, "CMS CoPs: Unified Medical Staffs? Optometrist Appointments? Lots of Options," Ohio Hospital Association Annual Meeting, 2015
- Speaker, "The National Practitioner Data Bank and Its Guidebook," Arizona Association of Medical Staff Services, 2015

Awards & Recognitions

- Listed, *Best Lawyers in America* (Health Care Law), 1995–2018
- Listed, *Ohio Super Lawyers* (Health Care), 2004–2018
- Recognized, *ChambersUSA*, Health Care with a Band 2 ranking, 2014–2017
- Listed, Top 25 Women Columbus, *Ohio Super Lawyers*, 2010–2016
- Listed, Top 50 Women, *Ohio Super Lawyers*, 2004–2006, 2009–2014
- Listed, Top 50 Columbus, *Super Lawyers*, 2010, 2013–2014
- Ranked as AV Preeminent by Martindale-Hubbell

Bar Admissions & Activities

- Admitted, State of Ohio, 1985
- Member, American Bar Association

Education

- The Ohio State University College of Law (J.D., *summa cum laude*), 1985



Catherine M. Ballard

Partner

Education - continued

- University of Louisville (B.A.), 1975

Experience

Medical staff

Developed a template for medical staff bylaws for the Ohio Hospital Association and individual medical staff governing documents for hospitals and for systems with more than one hospital to assure compliance with federal, state and private regulations as well as best practices.

Peer review process

Developed a peer review process for physicians employed by hospital-affiliated entities and created documents that permitted the sharing of peer review information between the hospital and the affiliated entity.

HCQIA

Represented hospitals in suits by practitioners contesting termination of appointment/privileges and prevailed on motions for summary judgment whereby the court granted immunity from damages under HCQIA to all defendants.

Terri Lynn Davis is a graduate of Western Kentucky University where she graduated Cum Laude with a Bachelor of Science degree in Health Care Administration and a minor in Business Management. She has 15 years of credentialing experience that includes both payor enrollment and primary source verification. Over the course of her time in credentialing, she has worked with a variety of facilities and providers in numerous specialties across the country. She prides herself on being able to take the difficult task of credentialing and make it a smooth and seamless process for her clients.

Terri Lynn spends her free time serving on multiple committees at her Church and children's schools and is currently training to run her second half marathon. She resides in a small town north of Nashville, TN with her husband and three children.

Kelly Floyd - Bio

With more than 20 years of experience, Kelly has taught a wide range of professional business topics from customer service to time management, emotional intelligence, leadership skills and teamwork. She creates space for personal connection, camaraderie, public praise and team problem solving.

She has coached individuals from the point of disciplinary action to a promotion, led stubborn teams through change management, identified and led process improvement projects, built bridges between departments once in conflict, strengthened customer relationships, and identified cost and time savings equating to tens of thousands of dollars.

Audiences state her presentations are persuasive, convicting, encouraging, and motivating.

You can contact Kelly at kellyrfloyd@gmail.com or 865-776-3415.



Speaker Bios



Sharon Beckwith
Chief Executive Officer – MDReview

Ms. Beckwith brings more than 20 years of leadership experience to MDReview. Ms. Beckwith has cultivated a unique combination of experience in executive management as well as extensive expertise in the area of physician peer review and medical staff management, working daily with hospital clients to understand and meet their medical staff, quality improvement, risk management and peer review challenges. In recent years, she has presented nationally to several medical staff services associations. Ms. Beckwith is a graduate of the University of California, Santa Barbara.

Donald Lefkowits, MD, FACEP
Medical Director – MDReview

Dr. Lefkowits received his undergraduate degree, medical degree, and completed his residency in Internal Medicine at Dartmouth College in Hanover, New Hampshire. He began his career in Emergency Medicine in 1980 and has practiced at Rose Medical Center since 1984. During his tenure at Rose, Dr. Lefkowits served as a member of the hospital Board of Trustees, President of the Medical staff, Chair of the Credentials Committee, and Chair of the Peer Review committee. He supported hospital and medical staff functions by chairing fair hearings, providing crisis management and press interactions, and developing and nurturing physician leadership programs. As Medical Director of the Emergency Department, Dr. Lefkowits has overseen a growth in volume from 30,000 annual visits to 45,000. He has put in place state of the art Cardiac, Stroke and Trauma alert programs and helped the Rose ED lead the way in programs to enhance ED throughput and patient safety and satisfaction metrics. In 2008, Dr. Lefkowits was honored in *5280, The Denver Magazine*, as the Top ED Doctor in Denver. Dr. Lefkowits is Board Certified in Emergency Medicine and Internal Medicine and currently serves on the Colorado Medical Board.



Jimmie Carpenter Miller

1212 North Eastman Road

Kingsport, TN 37664

PHONE: (423) 378-8852

EMAIL:JMILLER@HSDLAW.COM



PRACTICE EMPHASIS:

- Medical Malpractice Defense
- Health Law Litigation
- Commercial Litigation
- Federal Practice

EDUCATION

- B.A., University of Tennessee (1979) (Summa Cum Laude)
- J.D., University of Tennessee (1981) (High Honors)

PRACTICE EXPERIENCE:

Mrs. Miller has over thirty years of experience as a trial lawyer. She has tried in excess of 200 jury trials to conclusion in Virginia and Tennessee state courts and in federal courts. Her trials have included medical malpractice cases for hospitals, physicians, nursing homes and other medical providers. Her trials have also included products liability cases, antitrust cases, employment cases, contract dispute cases, patent cases, personal injury cases, and insurance claims cases and Tennessee Consumer Protection Act cases.

Mrs. Miller has also represented hospital administrations and medical executive committees in hearings pursuant to medical staff bylaws on several occasions. She has represented physicians, nurses and other health care providers before health-related boards. She has also represented physicians and medical groups in dissolution of medical practices.

BIOGRAPHY:

Mrs. Miller has served in various leadership roles with the Tennessee Bar Association and the Northeast Tennessee Chapter of the Federal Bar Association. She was inducted as a Fellow into the American College of Trial Lawyers in 2009, and has since served in leadership roles in the state chapter of the college. Ms. Miller currently serves as chair of the Tennessee Board of Professional Responsibility and Tennessee State chair of the American College of Trial Lawyers.

RECOGNITIONS:

- AV Rating by Martindale Hubbell for the past 20 years
- Best Lawyers since 2009
- Super Lawyers since 2009

Robin Locke Nagele
Principal & Co-Chair,
Health Care Practice Group
Post & Schell, P.C.
Four Penn Center, 13th Floor
1600 John F. Kennedy Blvd.
Philadelphia, PA 19103
215-587-1114 (Phone)
215-749-0592 (Cell)
215-320-4702 (Fax)
rnagele@postschell.com
www.postschell.com

Ms. Nagele is Co-Chair of the Health Care Practice Group of Post & Schell, P.C. She has a national healthcare litigation and consulting practice, in which she represents a broad range of proprietary and not-for-profit health care providers and health systems in litigation and regulatory compliance. Ms. Nagele litigates complex medical staff injunctive and damages litigation, and commercial healthcare cases. She represents providers in medical staff disputes, medical staff closures, intra-hospital peer review, corrective action and fair hearing processes, medical staff/board governance, strategic planning and fiduciary oversight. Ms. Nagele also counsels and represents federally listed Patient Safety Organizations (PSOs) and Participating Providers with regard to legal compliance and privilege protection under the federal Patient Safety Quality Improvement Act (PSQIA). Ms. Nagele's regulatory compliance practice includes Anti-Kickback, Stark and False Claims Act counseling, not-for-profit governance, licensing requirements, accreditation, telemedicine, EMTALA, HIPAA/HITECH, and HCQIA. Ms. Nagele speaks nationally on healthcare issues for the American Health Lawyers Association, Pennsylvania Bar Institute, The Governance Institute, and other healthcare provider organizations and entities, and has written extensively for national publications. She serves as Chair of AHLA's Medical Staff, Credentialing and Peer Review Practice Group. Ms. Nagele is AV Preeminent rated with Martindale-Hubbell, and was recognized by Best Lawyers in America® in the Practice of Health Care Law in 2017 and 2018. In 2016, she was honored by The Legal Intelligencer as one of Pennsylvania's "Top 25 Women in the Law." She is a graduate of Harvard Law School.

Barbara H. Prichard, BSN, MBA
PO Box 305, Blowing Rock, NC 28605
Barb.prichard@gmail.com
662-207-2287

Barbara Prichard brings extensive health care experience, both clinical and organizational, to her educational program today on Practical Approaches to FPPE and OPPE, and other regulatory updates.

Most recently, Ms. Prichard served as Project Advisor for Wellmont Health Systems, Kingsport, TN, December, 2017-December 2018. This project was to simplify the FPPE/OPPE process throughout the hospitals and nursing care centers, and develop system wide policies for the approach to FPPE/OPPE. She then worked with each hospital's medical staff and medical staff services, and quality services to develop their own hospital-specific policies and tools.

Prior to this project, Ms. Prichard served twelve years with Joint Commission Resources, the consulting arm of The Joint Commission, moving from general consultant to Director of US Consulting, Western Division. She incorporated CMS requirements, as well as other regulatory agencies into her extensive work. She also served as a consultant in Joint Commission International, serving clients in the Middle East, Asia, and Europe.

As part of her work with JCR, MS Prichard focused on Medical Staff processes, with attention to both TJC and CMS regulation. Her experience including direct consultation with hospitals around the US as they developed processes for FPPE and OPPE, working with the College of American Pathologists in Chicago developing their own software for professional practice evaluation, and general administrative management of the JCR physician consultant team. She has been a speaker, both regionally and nationally on Medical Staff standards issues. She also contributed to Joint Commission publications on performance improvement processes and the Medical Staff standards.

Prior to her work with Joint Commission Resources, Ms. Prichard had more than two decades of clinical, instructional, and executive experience in health care, moving from staff nurse to Director of Nursing to Chief Operating Officer to Interim Administrator before retiring for full time work with JCR. She developed the Medical Staff Services position at her facility early in her career. She also has extensive work with MSOs, PHOs, and other healthcare business entities, and board level experience on the state and local level, which has furthered her understanding of the full range of the pressures and realities facing healthcare providers and facilities. As a result of her clinical and finance experience, and her work with the medical staff, her approach is one of prioritization, simplification, and consideration of meaningful data when desired by the organization.

Ms. Prichard received her education at Stanford University (Asian Studies), University of Mississippi (BSN, Faculty Award Outstanding Graduate, Class rank 1), and Tulane University (MBA, Global Finance and Strategy, TABA Award Outstanding Graduate, Class rank 1)

Carol A. Schroeder, MHA, BSN, RN-BC, CPPS

Speaker Bio 2018

Carol A. Schroeder has over 25 years of healthcare experience and has seen this industry change and grow in her various roles, from staff nurse, unit based educator, corporate educator, internal consultant, to managing safety and quality for a hospital system. She obtained a Bachelor of Science in Nursing Degree from Florida State University and then later in her career went on to get a Master of Health Administration Degree from the University of Phoenix to learn more about “the big picture” in healthcare. She is Board Certified in Nursing Professional Development (loves teaching) and is a Certified Professional in Patient Safety (her passion). Currently, she is the Director of Quality and Risk Management at Starr Regional Medical Center in Athens, Tennessee. After many years of working with and alongside providers and having the honor to support Medical Staff Services, she has found that “interacting with providers is not just a job, it’s an adventure.”

LT Ja'Nay Shelton Bio:

Ja'Nay Shelton is currently a lieutenant with the United States Public Health Service. She has earned her bachelor's in Biology from Lincoln University in Pennsylvania followed by earning a dual bachelor's in Health Science and master's in Physician Assistant Studies at Mercy College in Dobbs Ferry, N.Y. LT Shelton has practiced primary care medicine as a Physician Assistant for nine years within numerous underserved populations such as correctional facilities, homeless shelters, and community health centers. LT Shelton entered into a public health career as a Social Scientist with the National Practitioner Data Bank in February 2017. Her career journey has all been driven by her passion to support the needs of patients and ensure the provision of quality health care services. In her quest to strengthen her skills and ability as a public health professional, LT Shelton is actively in pursuit of her doctoral degree in Public Health with a focus in Leadership and Health Advocacy.